

1 **D GRAHAM BOTHA, ESQ.**
2 **General Counsel**
3 **Guam Power Authority**
4 **688 Route 15, Suite 302**
5 **Mangilao, Guam 96913**
6 **Ph: (671) 648-3203/3002**
7 **Fax: (671) 648-3290**



8 **BEFORE THE GUAM PUBLIC UTILITIES COMMISSION**

9 **IN THE MATTER OF:**

10 The Application of the Guam Power Authority
11 to Approve the FY2022 GPA CIP Ceiling Cap

12 **GPA DOCKET NO. 21-18**

13 **PETITION FOR CONTRACT REVIEW**

14 **COMES NOW**, the GUAM POWER AUTHORITY (GPA), by and through its counsel
15 of record, D. GRAHAM BOTHA, ESQ., and hereby files GPA's Petition for the Public Utilities
16 Commission of Guam to review and approve GPA's FY2022 Internally funded CIP ceiling cap,
17 which consists of General Plant (\$25,884,923), Engineering (\$2,192,765), and Line Extensions
18 (\$4,125,174) for a total internal FY2022 CIP ceiling cap of \$32,202,862 as follows:

19 **BACKGROUND**

20 The Guam Power Authority is required by the Contract Review Protocol to file its
21 internally funded CIP ceiling cap for the upcoming fiscal year plus estimates for the subsequent
22 two fiscal years. The FY2022 budget, which includes internally funded CIP projects, was
23 approved by the Consolidated Commission on Utilities (CCU) by GPA Resolution No. 2021-23
24 on August 24, 2021. The FY2022 budget has internally funded CIP projects and consists of
25 General Plant (\$25,884,923), Engineering (\$2,192,765), and Line Extensions (\$4,125,174). The
26 total projected FY2022 budget for internally funded CIP projects is \$32,202,862, and GPA is
27 requesting that it be approved as the FY2022 CIP ceiling cap.

28 **DISCUSSION**

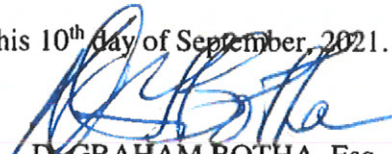
GPA hereby petitions the PUC, pursuant to the Contract Review Protocol for the Guam
Power Authority to review and approve GPA's FY2022 internal CIP ceiling cap of \$32,202,862.

1 In support of this Petition, GPA hereby provides the PUC with the General Manager's letter to
2 the PUC dated September 8, 2021, and attachments detailing the FY2022 CIP ceiling cap. Said
3 letter and its exhibits are attached herein as Exhibit A and incorporated by reference herein as if
4 fully set forth.

5
6 **CONCLUSION**

7 The PUC should approve GPA's request to approve GPA's FY2022 Internally funded
8 CIP ceiling cap, which consists of General Plant (\$25,884,923), Engineering (\$2,192,765), and
9 Line Extensions (\$4,125,174) with a total internal FY2022 CIP ceiling cap of \$32,202,862, as it
10 is reasonable, prudent, and necessary.

11 **RESPECTFULLY SUBMITTED** this 10th day of September, 2021.

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14 D. GRAHAM BOTHA, Esq.
15 GPA General Counsel
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GUAM POWER AUTHORITY
ATURIDAT ILEKTRESEDAT GUAHAN
P.O. Box 2977 HAGATNA, GUAM USA 96932 - 2977

September 8, 2021

Mr. Frederick Horecky, Esq.
Administrative Law Judge
Guam Public Utilities Commission
Suite 207 GCIC Building
414 West Soledad Avenue
Hagatna, Guam 96910

**SUBJECT: GPA DOCKET NO.: 21-18 - CONTRACT REVIEW PROTOCOL
FY2022-2023 CAPITAL IMPROVEMENT PROJECT CEILING CAP**

Dear Judge Horecky:

In accordance with GPA Docket 21-18, the Guam Power Authority is requesting the Guam Public Utilities Commission's approval for the FY2022 and FY2023 internally funded Capital Improvement Project Ceiling Cap of \$28,077,688 and \$17,779,974, respectively, without line extension projects.

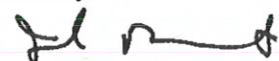
Attachment A provides General Plant CIP projects of \$100K and above. Attachment A.1 provides Approved Engineering Projects.

Capital Improvement Projects (CIP) - REVENUE FUNDED	FY2022 APPROVED	FY2023 APPROVED
General Plant (Attachment A)	\$ 25,884,923	\$ 15,029,974
Engineering Projects (Attachment A.1)	\$ 2,192,765	\$ 2,750,000
SUB-TOTAL	\$ 28,077,688	\$ 17,779,974
Line Extensions	\$ 4,125,174	\$ 4,342,289
TOTAL CAPITAL IMPROVEMENT PROJECTS	\$ 32,202,862	\$ 22,122,263

On Tuesday, August 24, 2021, the Consolidated Commission on Utilities (CCU) Board of Directors approved Fiscal Year 2022-2023 Guam Power Authority Budget as referenced on Resolution #2021-23 (See Attachment B).

Please do not hesitate to call Mr. John E. Kim, Chief Financial Officer, at 648-3120 should you have any further questions or concerns regarding the aforementioned filing.

Sincerely,


JK JOHN M. BENAVENTE, P.E.
General Manager

cc: Mr. John E. Kim, Chief Financial Officer
Ms. Pamela R. Aguigui, Chief Budget Officer
Graham Botha, Legal Counsel
Attachments

GUAM POWER AUTHORITY

FY2022-2023 CAPITAL IMPROVEMENT PROJECTS (CIP) - Revenue Funded

ATTACHMENT A: General Plant - \$100K and over

BUSINESS UNIT	CIP DESCRIPTION	FY2022 APPROVED	FY2023 APPROVED
Cabras 1 & 2	Cabras 1&2 Major Overhaul	\$ 6,163,833	\$ 4,824,359
Piti 7	Major Overhaul for Piti 7	\$ 3,622,260	\$ 895,000
Gas CT	Gas CT Improvements	\$ 2,311,412	\$ 1,572,000
Aggreko	Aggreko Unit Major Overhaul	\$ 1,400,000	\$ 1,200,000
Diesel	Diesel Improvements	\$ 1,238,000	\$ -
Transportation	55ft bucket trucks	\$ 786,894	
Information Technology	COLO Networking Equipment	\$ 600,000	
SPORD	EPCM Contract	\$ 500,000	
T & D Substation	SF6 Circuit Breaker Upgrades (various)	\$ 460,000	\$ 300,000
T & D Substation	115kV Circuit Breakers (for Cabras Switchyard)	\$ 460,000	
Transportation	Digger	\$ 400,095	
Customer Service	Renovation of Julale Office	\$ 400,000	
SPORD	Leak Detection System Replacement	\$ 400,000	
PSCC	Siemens EMS	\$ 324,000	
Warehouse	Renovation of Dededo supply warehouse and receiving section	\$ 300,000	
T & D Overhead	Upgrade Montotubes	\$ 300,000	\$ 300,000
Transportation	65ft Bucket Trucks	\$ 250,000	\$ 800,000
Facilities Management	Hagatna Power Plant Building Renovation to include Fencing Upgrades	\$ 200,000	
Water Systems	Portable generators on trailers to support existing stationary generators island wide on deep well/booster & sewer stations	\$ 200,000	\$ 400,000
T & D Administration	Glove Testing Machine w/Training	\$ 200,000	
SPORD	Tier 2 Expansion Project/Equipment	\$ 174,998	
Procurement	E1 Enhancement	\$ 150,000	\$ 100,000
Warehouse	E1 Enhancement	\$ 150,000	\$ 100,000
Engineering	Distribution Automation	\$ 150,000	\$ 150,000
Transportation	50ton Mobile Sub Trailer	\$ 150,000	
Transportation	Tractor Trucks	\$ 139,999	
PSCC	Substation Controller I/O Modules	\$ 120,000	\$ 80,000
T & D Underground	Emergency Underground Reconstruction - Civil Work, Cable Replacement	\$ 120,000	\$ 120,000
Facilities Management	WSD Station LED Lighting Upgrade	\$ 110,000	\$ 110,000
CFO	E1 Software Enhancement for Budget	\$ 100,000	\$ 100,000
Customer Service	One Customer Service Plan- GWA/GPA syndication	\$ 100,000	
Information Technology	Fadian HQ Head-End Replacement Firewalls	\$ 100,000	
Information Technology	GPWA Organizational Governance Study (Phase I)	\$ 100,000	
Generation Admin	Day tank pump upgrades (Temes #7)	\$ 100,000	
Water Systems	Renovation of Dededo Diesel Plant, removal of engines	\$ 100,000	
T & D Overhead	Upgrade Tower 22	\$ 100,000	\$ 100,000

GUAM POWER AUTHORITY**FY2022-2023 CAPITAL IMPROVEMENT PROJECTS (CIP) - Revenue Funded****ATTACHMENT A.1: ENGINEERING PROJECTS**

Priority	Capital Improvement Project Name	FY2022 APPROVED	FY2023 APPROVED
1	FY21 CARRYOVER - Storage Tank 1935 Refurbishment	\$ 600,000	
2	FY21 CARRYOVER - T&D Master Plan (Transportation)	\$ 500,000	
3	LED Streetlight Conversion and T&D Line Maintenance Support	\$ 350,000	\$ 350,000
4	FY21 CARRYOVER - System Protection Upgrade (115-kV and 34.5 kV Line Clearing Times Reduction)	\$ 150,000	\$ -
5	Tenjo Vista Firewall and Transformer Relocation	\$ 150,000	
6	Typhoon Mangkhut Permanent Repairs (75% FEMA Funded)	\$ 125,000	
7	FY21 CARRYOVER - Fence Replacement - Fuel Bulk Storage Facility (IP&E)	\$ 117,765	
8	SEL RTAC and Port Server	\$ 100,000	
9	Substation Snake Fence (All Outdoor Substations)	\$ 50,000	
10	Pole Numbering	\$ 50,000	
11	Facilities Physical Security - Revenue Portion	\$ -	\$ 350,000
12	Predictive Based Maintenance - Island wide	\$ -	\$ 350,000
13	ULSD - Additional Connection to Backup Diesel Generators	\$ -	\$ 300,000
14	Network Communication - Fiber to All Substations (Fadian Maint to Barrigada Substation) - Revenue Portion	\$ -	\$ 200,000
15	Substation and Transmission Improvements	\$ -	\$ 100,000
16	Apra Heights Substation - 115/34.5 kV Transformer Upgrade	\$ -	\$ 100,000
17	System Stability Upgrade Phase II - Hanwha Relay Upgrade GPA Costs	\$ -	\$ 1,000,000
GRAND TOTAL		\$ 2,192,765	\$ 2,750,000



CONSOLIDATED COMMISSION ON UTILITIES
Guam Power Authority | Guam Waterworks Authority
P.O. Box 2977 Hagatna, Guam 96932 | (671)649-3002 | guamccu.org

GPA RESOLUTION 2021-23

**RELATIVE TO THE ADOPTION OF A BUDGET FOR THE
GUAM POWER AUTHORITY FOR FISCAL YEARS 2022 AND 2023**

WHEREAS, the Guam Power Authority (GPA) is a Public Corporation of the Government of Guam; and

WHEREAS, Section 8117 of Chapter 8 of Title 12 of Guam Code Annotated authorizes the Consolidated Commission on Utilities (CCU) to adopt an annual budget for the Authority; and

WHEREAS, Section 6.11 of the GPA Bond Indenture Agreement requires the Authority to provide a copy of an approved budget to the Bond Trustee prior to the beginning of each fiscal year; and

WHEREAS, the General Manager of the Guam Power Authority has reviewed and proposes the budget for Fiscal Years 2022 and 2023 totaling \$407,546,000 and \$399,444,000, respectively; and

WHEREAS, the General Manager has reviewed and proposes a Revenue Funded Capital Improvement Project (CIP) budget totaling \$32,202,862 and \$22,122,263; and

WHEREAS, the General Manager has reviewed the budget to ensure that all budget expenditures are consistent with the strategic goals of the Authority; and

NOW, THEREFORE BE IT RESOLVED BY THE CONSOLIDATED COMMISSION ON UTILITIES AS THE GOVERNING BODY OF THE GUAM POWER AUTHORITY, AS FOLLOWS:

1. The Fiscal Years 2022 and 2023 proposed budget of \$407,546,000 and \$399,444,000, respectively, of operating revenues and operating expenses in addition to other cash flow requirements such as debt services, working capital and conforming to obligatory debt coverage ratio of 1.3 are hereby approved (Exhibit A).

- 33 2. The authorized level of positions within the Authority shall be 490 FTEs.
- 34 3. The General Manager is authorized to implement structural pay adjustment to the 25th market
- 35 percentile in Fiscal Year 2023 based on the 2017 Market Data or updated data as it becomes
- 36 available and subject to availability of funds.
- 37 4. The General Manager is authorized to transfer no more than 10% of the overall approved GPA
- 38 Budget, exception that there shall be no transfer into the personnel account from other non-
- 39 labor accounts.
- 40

41 **RESOLVED**, that the Chairman of the Commission certifies and the Board Secretary of this

42 Resolution.

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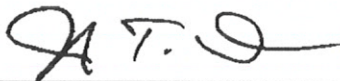
45 **DULY and REGULARY ADOPTED AND APPROVED THIS this 24th DAY of AUGUST**

46 **2021**

47

48

Certified by:



JOSEPH T. DUENAS
Chairman
Consolidated Commission on Utilities

Attested by:



MICHAEL LIMTIACO
Secretary
Consolidated Commission on Utilities

49

50 **I, Michael Limtiaco**, Secretary for the Consolidated Commission on Utilities (CCU), as

51 evidenced by my signature above do certify as follows:

52

53 The foregoing is a full, true, and correct copy of the resolution duly adopted at a regular meeting

54 of the members of Guam Consolidated Commission on Utilities, duly and legally held at the meeting

55 place properly noticed and advertised at which meeting a quorum was present and the members who were

56 present voted as follows:

57

58 Ayes: 5

59 Nays: Ø

60 Absent: Ø

61 Abstain: Ø

62

63

64



**GPA Revenue Requirement
Fiscal Year 2022 & 2023**

Exhibit A

Proforma Income Statements

(in '000)

	FY2022 Proposed	FY2023 Proposed
1 REVENUES		
2 Existing Base Rate Revenues	\$ 156,200	\$ 160,800
3 Fuel Revenues	249,186	236,432
4 Miscellaneous Revenues	2,160	2,212
5 Total Revenues	407,546	399,444
6 Bad Debt Expense	(1,223)	(1,198)
7 Net Operating Revenues	406,324	398,245
8		
9 Production Fuel	249,186	236,432
10		
11 MEC	12,810	13,996
13 IPP	12,810	13,996
14		
15 O&M EXPENSES		
16 Yigo Diesel Units (Aggreko)	3,157	3,315
17 Operating Supplies	3,229	3,316
18 Utilities - Water & Communications	2,988	3,137
19		
20 <u>WORK FORCE</u>		
21 Salaries	34,583	36,567
22 Employee Benefits	11,948	12,571
23 Retiree & Health Care	4,600	4,784
24 Labor, Benefits & Retirees	51,131	53,922
25 Less Capitalized Labor	(6,093)	(6,459)
26 Personnel	45,038	47,463
27		
28 Apprentice labor	1,915	1,991
29 Workforce Interns	1,000	1,100
30 Workforce contracts	2,915	3,091
31 Total Work Force	47,953	50,554
32		
33 Fixed Management Fees (PMC)	2,770	2,853
34 Apprentice supplies & others	40	52
35 Security Guard/Armored Car Services	1,028	1,069
36 Software & Network Maintenance	2,148	2,233
37 Environmental protection	892	927
38 Other Contracts	8,794	9,284
39 Contractual	15,672	16,418
40		

41	Insurance	6,868	7,212
42	Miscellaneous	1,868	1,961
43	Off Island Training	180	188
44	Training	102	162
45	Office Supplies	100	104
46	Other Administrative	65	68
47	Administrative & General	9,184	9,695
48			
49	Total O&M Expenses	82,182	86,435
50			
51	Depreciation	40,254	41,864
52			
53	Total Operating Expenses	\$ 384,433	\$ 378,727
54			
55	Earnings From Operations	21,891	19,519
56			
57	Other Revenues (Expenses):		
58	Investment Income	1,000	1,000
59	Interest expense (ST Debt)	(30)	-
60	Interest Expense (Aggreko Lease Payment)	-	-
61	Interest expense (2012 Revenue Bond)	(14,290)	(13,254)
62	Interest expense (2014 Revenue Bond)	(3,411)	(3,328)
63	Interest expense (2017 Refunding Bond)	(7,418)	(7,402)
64	Other Expense/Income		
65	Amortization of Issuance Costs	475	475
66			
67	Net Earnings(Loss) Before Capital Contribution	(1,783)	(2,990)
68	Capital Contributions	-	-
69			
70	Increase (Decrease) in Net Assets	\$ (1,783)	\$ (2,990)
71			
72	<u>Debt Service Coverage Calculation</u>		
73	Earnings From Operations	\$ 21,891	\$ 19,519
74	Add Interest Income	1,000	1,000
75	Add: Depreciation	40,254	41,864
76	Balance Available for Debt Service	63,145	62,383
77	IPP Debt Service + Aggreko lease	-	-
78	Balance After IPP Debt Service	63,145	62,383
79	Debt Service		
80	Bond Interest Expense	25,119	23,984
81	Bond Principal	22,705	24,020
82	Total Debt Service	47,824	48,004
83			
84	Debt Service Coverage (Bond Method)	1.32	1.30
85	Debt Service Coverage (S&P Method)	1.32	1.30

86			
87	<u>Cashflow Statement</u>		
88	Net Income	\$ (1,783)	\$ (2,990)
89	Depreciation & amortization	39,780	41,389
90	(Unrecovered)/recovered fuel cost	10,000	
91	CIP's-Internally Funded	(32,203)	(22,122)
92	Principal Payment (Aggreko Lease Payment)	-	-
93	Principal Payment (2012 Revenue Bond)	(20,715)	(18,215)
94	Principal Payment (2014 Revenue Bond)	(1,675)	(1,755)
95	Principal Payment (2017 Refunding Bond)	(315)	(4,050)
96	Principal Payment (IPP)	-	-
97	MEC Recapitalization	(3,764)	(3,764)
98	Cash Carry Over-Surplus/(Deficit)	(10,676)	(11,507)
99	Beginning Balance	56,556	45,880
100	Ending Balance	45,880	34,373

	FY2022 Proposed	FY2023 Proposed
Number of Employees	490	490
WORK FORCE		
Salaries & Wages		
Regular Pay	\$ 32,172,868	33,936,167
Overtime Pay	2,077,000	2,284,700
Night Differential Pay	332,704	346,055
Sub-Total Employee Salaries	34,582,572	36,566,922
Employee Benefits		
Medical/Dental/Life	2,367,417	2,496,477
Retirement Contribution	9,580,998	10,074,260
Sub-Total Employee Benefits	11,948,415	12,570,737
Retiree Benefits	4,600,000	4,784,000
Total Labor & Benefits	51,130,987	53,921,659
Less Capitalized Labor	(6,092,991)	(6,458,572)
Total Personnel	\$ 45,037,996	\$ 47,463,087
Apprentice labor	\$ 1,914,547	\$ 1,991,128
Workforce Interns	1,000,000	1,100,000
Workforce contracts	\$ 2,914,547	\$ 3,091,128
Total Work Force	\$ 47,952,543	\$ 50,554,215

	FY2022 Proposed	FY2022 Proposed
Contracts		
Apprentice	\$ 40,000	\$ 51,600
-Supplies & others	\$ 40,000	\$ 51,600
Environmental protection	\$ 892,384	\$ 926,878
-Compliance-Emission and water	\$ 645,000	\$ 743,600
-Used oil, catalyst and others	\$ 247,384	\$ 183,278

Fixed Management Fees (PMC)	\$ 2,769,766	\$ 2,852,859
- Cabras 1 & 2	\$ 1,972,488	\$ 2,031,663
- CT	\$ 797,278	\$ 821,196
Software & Network Maintenance	\$ 2,147,624	\$ 2,233,528
-Advance Grid Analysis (AGA)	\$ 140,000	\$ 145,600
-JDE license	\$ 250,300	\$ 260,312
-MDMS SW License Renewal & Software Maintenance	\$ 95,000	\$ 98,800
-Oracle DB license renewal for CC&B Database	\$ 73,000	\$ 75,920
-Oracle DB license renewal for CC&B Database-DR	\$ 47,000	\$ 48,880
-Universal Credits of CHATBot	\$ 32,000	\$ 33,280
-CC&B SW Maintenance License fee renewal	\$ 108,057	\$ 112,380
-Other licenses	\$ 1,402,267	\$ 1,458,356
Security Guard/Armored Car Services	\$ 1,028,000	\$ 1,069,120
-Security Guard Services	\$ 1,000,000	\$ 1,040,000
-Armored Car Services	\$ 28,000	\$ 29,120
Audit Fee Financial	\$ 125,000	\$ 130,000
Building maintenance	\$ 564,755	\$ 587,348
Engineering Consultants	\$ 93,500	\$ 97,240
Grounds Maintenance	\$ 412,360	\$ 427,455
Heavy Equipment Maintenance	\$ 35,150	\$ 36,556
Heavy Equipment Rental	\$ 67,450	\$ 69,503
Land Lease	\$ 134,800	\$ 141,540
Legal Consultants	\$ 30,000	\$ 31,200
Light Vehicle Maintenance	\$ 26,900	\$ 27,976
Office Equipment Rental	\$ 112,000	\$ 116,480
Other Contractual Services		
- Regulatory consultant	\$ 212,500	\$ 221,000
-ESS	\$ 86,000	\$ 89,440
-GPS tracking	\$ 88,800	\$ 92,352
-Disposal of soot and used oil	\$ 120,000	\$ 120,000
-USDA snake control	\$ 246,000	\$ 258,300
-Fire suppression system inspection	\$ 94,000	\$ 96,820
-Others contractual services	\$ 1,228,080	\$ 1,289,488
Other Maintenance		
-Maintenance/Repair Fire Alarms & gas suppression systems	\$ 128,000	\$ 132,640
-Vegetation Management	\$ 347,175	\$ 499,062
-Surveillance camera	\$ 30,000	\$ 31,200
-Other maintenance	\$ 277,808	\$ 288,920
Other Professional Services		
-Consulting Services on Training and Assessment for Piti 7	\$ 247,000	\$ 256,880
-Technical Services - Cabras 1&2 Overhaul	\$ -	\$ -
-Milsoft Texting System-Outage reporting	\$ 47,000	\$ 48,880
-Smart grid network system support	\$ 185,000	\$ 192,400

-ESS and Renewables Consultant	\$ 100,000	\$ 104,000
-Consent decree legal services	\$ 100,000	\$ 104,000
-CC&B technical support	\$ 300,000	\$ 312,000
-Bill Print & news letters	\$ 375,000	\$ 390,000
-Insurance Risk Engineer	\$ 119,000	\$ 123,760
-Other professional services	\$ 2,057,708	\$ 2,137,216
Other Rental	\$ 220,600	\$ 229,030
Power Plant Accessory Equipment Maintenance	\$ 178,390	\$ 182,589
Radio Maintenance & Repair	\$ 60,000	\$ 62,400
Rental of Building	\$ 79,200	\$ 83,160
Technical Fees	\$ 264,866	\$ 273,451
Total - Other Contracts	\$ 8,794,042	\$ 9,284,286
 Total Contract	 \$ 15,671,816	 \$ 16,418,271

Aggreko Units	3,157,000	3,314,850
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Operating Supplies

Accessory Equipment	246,500	252,720
Boiler & Associated Eqpt Parts	330,000	333,000
Chemicals	203,020	206,829
Conductors, Poles & Line HW	348,600	361,682
Copier Supplies	31,225	32,360
Coveralls/Uniforms	21,392	22,192
Diesel Fuel	100,000	104,000
Diesel Plant Parts	85,281	88,642
EPA & Others	61,875	62,670
Gases	203,716	205,697
Gasoline fuel	120,000	124,800
Janitorial Supplies	30,000	31,200
Lead Seals	3,000	3,120
Lubrication	208,645	215,606
Meter Test Parts, Etc.	16,125	16,770
Other Materials	333,799	342,838
Other Parts	261,600	267,924
Other Supplies	20,137	20,286
Printed Forms	26,015	26,773
Safety Supplies	129,593	133,703
SCADA Parts & Accessory	45,000	46,800
Station Equipment Repair Parts	41,800	43,472
Tires	40,000	41,600
Tools	85,237	88,250
Transformer Repair Parts	26,738	27,808
Turbine & Associated Eqpt parts	80,000	80,000
Vehicle & Heavy Equipment Parts	130,000	135,200

Total - Operating Supplies	3,229,298	3,315,942
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Utilities - Water & Communications

Courier Services	57,000	59,850
Postage	275,000	288,750
Telephone (Local)	145,000	152,250
Telephone (Overseas)	9,500	9,750
Utilities - Water	2,501,000	2,626,050
Total - Utilities - Water & Communications	2,987,500	3,136,650

Miscellaneous

Ads & Radio Announcements	130,400	136,920
Board Fees	30,000	31,500
Collection Fees	1,300,000	1,365,000
Dues & Subscription	110,000	115,500
P.U.C.	200,000	210,000
Trustee / Bank Commission Fees	98,000	102,900
Total - Miscellaneous	1,868,400	1,961,820

Insurance

Property	5,777,520	6,066,396
General Liability	76,536	80,363
Auto Liability	106,000	111,300
Pollution	150,000	157,500
Professional Liability	102,000	107,100
Excess General Liability	204,804	215,044
Excess Workmen's Compensation	15,236	15,998
Crime	32,895	34,540
Directors & Officers	68,229	71,640
Aggreko Insurance	220,000	231,000
Sub-Total: Property & Liability	6,753,220	7,090,881

Damage Claims	50,000	52,500
Workmen's Compensation (Safety)	65,000	68,250
Total - Insurance	6,868,220	7,211,631

Off-Island Training	180,356	187,570
Training & Materials	102,000	161,560
Office Supplies	100,000	103,945
Other Admin	65,000	67,600

Total Non-Labor	\$ 34,229,590	\$ 35,879,839
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FY2021 CAPITAL IMPROVEMENT PROJECTS (CIP) - REVENUE FUNDED

	FY2022 Proposed Budget	FY2023 Proposed Budget
Overhaul	\$ 14,900,505	\$ 8,491,359
Network		
- SCADA, Advanced Meter Infrastructure, E1 Enhancement and Disaster Recovery	3,390,508	1,380,800
Substation and Transmission Improvements	2,539,225	1,453,500
Water Well System Improvements	286,350	1,900,000
Heavy Equipment - Bucket trucks, Diggers	1,805,488	1,520,000
Other General	2,962,847	284,315
General Plant	25,884,923	15,029,974
Engineering Projects	2,192,765	2,750,000
Line Extensions	4,125,174	4,342,289
Total - CIP	\$ 32,202,862	\$ 22,122,263